



SMMU SIKKIM
MANIPAL
UNIVERSITY

Established under Govt. of Sikkim, Act No. of 1995, incorporated under 210 of the IBC Act, 1956.

MINUTES OF MEETING

MANIPAL EDUCATION AND MEDICAL GROUP (MEMG) LEADERSHIP &

SIKKIM MANIPAL UNIVERSITY : 25 FEBRUARY 2022 (FRIDAY)

1. The SMU / MEMG Leadership Monthly Meeting was held on 25 February 2022 (Friday) at the Conference Hall, Level III, SMIMS Building. The following members and invitees attended the meeting: -

- (a) Dr Ranjan Pai, Chairman: MEMG (joined on MST)
- (b) Mr S Vaitheswaran, Vice Chairman & MD: MEMG (joined on MST)
- (c) Lt. Gen (Dr) M. D. Venkatesh Pro-Chancellor: SMU (joined on MST)
- (d) Mr. Nishith Mohanty, Group President (HR & Academia): MEMG (joined on MST)
- (e) Mr Rajesh Moorti, CFO, MEMG (joined on MST)
- (f) Mr Somnath Das, Senior VP, MEMG (joined on MST)
- (g) Lt Gen (Dr) Rajan S. Grewal, Vice Chancellor: SMU
- (h) Dr. G L Sharma, Director: SMIT (joined on MST)
- (i) Dr Murlidhar V Pai, Dean: SMIMS
- (j) Mr. SV Ravi Sankar, SFO: SMU
- (k) Mr Subramanian KB, Head HR: SMU
- (l) Lt Col. Virender Yadav, HGS (joined on MST)
- (m) Dr Mallikarjuna G, SMU DDE (joined on MST)
- (n) Dr Hari Shankar Sharma, Offg. MS, CRH.
- (o) Mr Yogesh Chaubey, Offg Head Operations: CRH
- (p) Dr Remon Chettri, Deputy Registrar, (Adm & Coord) SMU
- (q) Mr. Premendra Mani Pradhan, Deputy Registrar, IQAC: SMU

2. Vice Chancellor began the meeting by welcoming the MEMG Leadership & Hon'ble Pro Chancellor to the Board Meetings on 2nd April 2022. He added that team SMU is looking forward to the presence of the Group Leadership & Hon'ble Pro Chancellor. He then highlighted the activities showcased by the local media.

The current COVID statistics in Sikkim were presented with a total number of 39047 cases out of which 93 were active. Situation at SMU stands at a total number of 276 cases since 01 Jan 2022 and presently no active cases reported. Education institutes in the state are open.

No. 233/SMU/REG/MEMG/ /2022

Date: 25 FEB 2022



16

MEMG MONTHLY LEADERSHIP MEETING: 25 FEB 2022.

Serial No	Agenda Point	Deliberations & Decisions	Responsibility & Timelines
1.	<u>Finance</u>	<p>SFO presented the revenue & expenditure details till the end of month of January 2022 with revenue drop by Rs 3.7 Cr as compared to the budgeted amount of Rs154.8 Cr, as the hostel occupancy at SMIT and SMIMS was less.</p> <p>The increased pharmacy income on account of COVID vaccine sales was Rs 1.6 Cr. Income on interests / other revenue has gone up by Rs. 9.4 Cr against the projected Rs. 7.9 Cr due to the interest on redemption of mutual funds.</p> <p>There has been a total drop of Rs. 4.7 Cr in total expenses against the budgeted expense of Rs 133.5 Cr as there were reduced expenditure on manpower and utilities and services.</p>	<p>✓ SFO: SMU</p> <p>Feedback by 05 MAR '22</p>



Finance (Amt in Crs)

Consolidated Income & Expenditure	Actual (YTD)	Budgeted (YTD)	Previous Year (YTD)	Total Budget (CYP)	Remarks
Operating Revenue	151.1	154.8	139.6	189.3	<input type="checkbox"/> Admission to MBBS and Medical PG are in progress. <input type="checkbox"/> Loss of Revenue in Hostels Rs. 4.35 cr <input type="checkbox"/> Increase in Pharmacy Income Rs. 1.6 cr due to vaccination sales <input type="checkbox"/> Increase in Interest income is due to additional revenue on account of redemption all Mutual Funds for Reinvestment in IndusInd
Interest & Oth Rev	9.4	7.9	4.9	10.6	
Total Expenses	128.8	133.5	117.5	160.70	<input type="checkbox"/> Reduced expenditure Vs Budget by about Rs. 4.7 cr. <input type="checkbox"/> HR (1.12); Aca Exp (0.65); O&G (0.95); U&S (2.6) Increase in EBITDA by abt Rs. 2.5 cr due to reduced exp and increase revenue in Interest. Extraordinary expenses shown separately as the same were not originally Budgeted
EBITDA	31.7	29.2	27	37.03	
Ex-Ord Exp	2.8	0	0	0	Increase in Finance Cost due to increase in loan amount
Finance Cost	6.3	4.0	4.2	4.80	
EBTDA	22.6	25.2	22.8	32.23	
Loan Outstanding				84.6	
Investments					
Cash in Bank			51.97		

The Vice Chairman & MD expressed satisfaction on the financial figures presented.

SFO further presented the cash flow statement with closing balance of Rs 52 Cr as on January 2022. The key highlights of the cash flow statement are

- Out of sanctioned loan, Rs. 15 Crores is yet to be drawn from the Yes Bank.
- Further, there is an approved limit of OD for Rs 20 Cr.



Therefore, he informed that there would be no challenge for cash flow up to July 2022 subject to the adequacy of MBBS & MD / MS admissions. He also informed that SMU has investments with Yes Bank & IndusInd Bank at present.

CASH FLOW

(Amt in INR Crores)

PARTICULARS	YTD Dec 21	Jan 22	YTD Jan 22
Opening Balance:	65.09	52.98	65.09
Investments	32.68	52.98	32.68
Bank A/c	32.41	-	32.41
Add, Inflow / Receipts	139.69	12.74	152.44
Fees Collections & Others: SMIMS, SMIT & SMU	101.82	10.29	112.11
Hospital Collection	32.12	2.45	34.57
TDS Receivables	0.75	-	0.75
Interest: Capital Gains	5.01	-	5.01
Add, YBL Loan Drawn	85.09	-	85.09
Less, Outflow / Payment	236.90	13.75	250.65
Operating & Capital Expenses (Includes PY Provision)	127.83	13.04	140.88
Loan Repayments	56.02	-	56.02
Finance / Interest Payment	6.15	0.60	6.74
Refund of Student Deposit: Passout #	2.32	0.11	2.43
Refund MAGE Deposit	40.00	-	40.00
Fixed Deposit (BG for new course & DSRA)	4.58	-	4.58
Closing Balance 30 Nov 21	52.98	51.97	51.97
Investments	52.98	51.97	51.97
Bank A/c	-	-	-

KEY HIGHLIGHTS:

- Out of sanctioned loan, Rs. 15 Crores is yet to be drawn from the Yes Bank. Further, there is an approved limit of OD for Rs. 20 cr. Therefore, there may be no challenge for cash flow in CFY.
- Refund of Refundable deposit Rs. 2.43 Cr - Refunded to 793 pass out students of 2021 Batch

Vice Chairman and MD enquired about the hostel occupancy in SMIT with the total bed capacity and advised that concerted efforts be made to increase occupancy. He requested for a complete data point on hostel bed occupancy



with fees and a full **o**r analysis plan. The VC mentio**o**l it will be endeavored to have maximum hostel occupancy and the information and the information sought will be shared by 5th Mar 22. He added that SMIMS hostel occupancy has been budgeted for the entire financial year while at SMIT 9-month occupancy has been projected. Director SMIT added that 2790 beds are available, and 1600 students utilizing the hostel now. Chairman further enquired about the return of students at SMIT and advised to take all measures to fill the vacant hostel rooms like allotting rooms at a better rate, to increase the occupancy.

SFO further presented the receivables status of approx Rs 13 Cr pending, the majority being from ESIC. In response to the point raised in the last MEMG meeting, where the Leadership had suggested enhanced engagements especially with the ESIC to recover the funds, the VC informed that the Dean SMIMS, MS CRH & he, met the Chief Secretary and Health Secretary, GoS and sensitized them about the matter. The Secretary, Dept of Labour was also informed regarding the ESIC recoverables while the Health Department was also sensitized regarding recoverables from the MMJRK scheme. CFO enquired

**Director, SMIT
SFO
Inputs with
proposals by
03 Mar 22**

**Dean, SMIMS
MS, CRH
SFO
Weekly
progress
update by
each Tuesday.**



on the progress on covering the disallowed amount. VC replied that there has been a slow progress despite multiple efforts in the past which have not yielded the desired results.

Vice Chairman & MD requested for a realistic view on the recoverables and suggested measures like set up a task force to engage with the highest level of the Government & consider working on a plan as to what percentage can be recovered and what can be written off during a one-time settlement. He suggested SFO to talk to CFO and decide on how to address this matter. The VC informed that based on advice given by HPC, the matter is being followed and steps are being taken up considering the sensitivities of the government. Pro Chancellor added that efforts to recover the funds by even contacting the headquarters of ESIC, were made at all levels from the centre to the regional and state in the past. Mr Somnath Das added that a letter invoking discontinuation of services should be sent to the Gos officials which will add pressure and maybe yield in some recovery.

Dean, SMIMS
MS : CRH
SFO
DR (Admin &
Coord)

LO: SMU by 05
Mar 22



RECEIVABLES; CRH

Fig in Ru Lakhs

Particulars	Opening as on 01/04/2021	Received against opening	Balance remaining out of opening balance	Receivable old Balance	Billed YTD	Received against YTD Billing	Balance remaining out of YTD Billing	Total Closing balance as on 31/01/2022	Total Doubtful balances
ESI	523.06	33.77	489.29	489.29	289.58	128.49	161.19	650.48	15.47
MMJMK (State Govt. CGHS rates)	245.60	20.02	225.58	194.22	94.19	38.55	55.54	281.11	41.35
PM-JAY (State Govt. CGHS rates)	53.76	8.38	45.38	45.38	54.86	(0.46)	55.32	100.70	-
ECHS (Central Govt. CGHS rates)	6.88	6.01	0.87	-	20.77	11.04	9.72	10.59	0.87
TPAs and Others	25.41	15.51	9.80	-	288.91	279.33	9.58	19.38	9.80
SMSS	48.38	-	48.38	48.38	488.50	449.12	39.38	87.77	-
Individual patients	0.78	(25.25)	26.04	-	1,134.09	1,053.23	80.86	106.90	26.04
Pharmacy receivable	20.21	19.92	0.29	-	121.60	109.51	12.09	12.38	0.29
Other categories (Rent)	12.41	6.42	5.99	0.72	30.38	16.12	14.26	20.25	5.27
TOTAL	936.49	84.87	851.62	767.99	2,522.97	2,085.02	437.96	1,289.58	99.10

2. Human Resources

Head HR: SMU apprised about the HR data for the month of January 2022. He further presented the recruitment updates. CFO requested for a status update on Superspecialists. The Dean, SMIMS replied that requirement was for 6 initially, out of which Cardiologist and Nephrologist are immediately required and the rest could follow thereafter.

**Head HR
Dean SMIMS
Feedback by
05 of every
month.**





Human Resources (Amt in Crs)

Human Resources - SMU	Count	Cost (Cr) Annualized	Qualifications (Teaching / Residents)		Count	
			PhDs	Other Terminal Degrees		
Teaching (STNMMH) *	379	47.82	109	354		
Residents	89	7.39				
Residents (STNMMH) *	20	0.29				
Non-Teaching (with STNMMH)	813	28.24	93			
Non-Teaching(outsourced)	678	10.95				
TOTAL	2039	95.85	556			
Payroll Cost: Budgeted vs Actual YTD Jan 2022						
Unit	Budgeted	Actual	Non Teaching Staff Bifurcation	Institutions	Hospital	Total
SMU	2.70	2.29	Regular	312	501	813
SMIT	23.55	23.06	Outsourced	345	333	678
SMIMS (STNMMH)	29.72	29.32				
CRH	16.21	16.42				
DDE	1.25	1.03				
Total	73.43	72.12	Total	657	834	1491

Recruitment updates

Department	Professor	Associate Professor	Assistant Professor	SR/Juno	Total	Recruitment Status			Urgent Requirement			
						Closed	Pending	Under Process	Professor	SR	Closed	
Anatomy				1	1		1			1		1
Emergency Medicine				1	1		1					1
Pharmacology		1		2	2		2					2
Pathology			3	2	6		6			1		2
Microbiology				3	3		3					2
FMT	1			1	2		2					1
ENT				1	1		0					3
Ophthalmology	1			1	1		1					
Medicine		3		4	8		8					
Dermatology				1	2		1					1
Respiratory				1	1		1					
Paediatrics				1	1		1					
Surgery		1		2	3		1					1
Orthopedics				1	1		1					
OBG				1	2		2					
Anaesthesia				1	1		1					
Radiology				1	1		1					
Grand Total	3	5	14	15	37	3	34	3	3	1	8	1

Mr Somnath Das requested for an update on the regulatory and statutory based requirements to be added in the next presentation.

Director: SMIT informed about the admissions being frozen for this year with

no more withdrawals with 415 admitted out of the targeted seats in B Tech.

Other courses had 302 admissions against the target of 265 seats. Overall

admissions were 717 out of targeted 740 seats. He apprised about almost 137

withdrawals in BTech and 39 in other courses till date. The Vice Chairman and

MD appreciated the recovery made by SMIT and to carry the optimism in the

next year as well.

Dean: SMIMS also presented the admission statistics of all units under SMIMS.

He apprised, that the first round of UG counselling is over and 121 students

have taken admissions in MBBS. He added that he was hopeful that SMIMS

will fill all MBBS seats, this session. He further apprised that 24 seats in

MD/MS have been taken up out of 31 seats. The Dean further highlighted

nursing admissions that have been completed with only three Government

Seats unfilled. BPT admissions completed at 39 students and MPT seats are

Hols,

Head HR

Unit Heads

In Charge,

Admissions

Feedback by 5

MAR '22.



full with 15 admissions. Medical Biotechnology has 24 admissions out of 20 BSc seats; and MSc has 20 admissions out of 20 seats. Vice Chairman & MD enquired on the low numbers in Diploma courses and suggested that efforts may be taken to retain the numbers like that in the past. The VC mentioned that phased conversions will be done from Diploma to Bachelor mode of programs, which should enhance admissions.

SMIMS: Admissions status 2020-21 & 2021-22

COURSES	Final Admission Status 2020 as on 31 st Jan, 2021			Final Admission Status 2020 as on 31 st Jan 2021			Admission Status as on 24 th Feb 2022 (Excluding Withdrawals)		
	No of Applications	Approved Intake	Total No. of Admissions	Approved Intake	No of Applications	No of Provisional/Confirm Admissions	Approved Intake/Target	No of Applications	Total No of Admission
MBBS	1179	100	100	100	1179	100	150	1361	121
MDMS	76	22	15	22	76	15	31	164	24
BSC NURSING	211	100	96	100	211	96	100	276	97
MSC NURSING	46	25	23	25	46	25	25	47	24
BPT	125	50	43	50	125	43	50	120	39
MPT	37	15	13	15	37	13	15	56	15
BSC MED. BIOTECH.	176	20	22	20	176	22	20	116	24
MSC MED. BIOTECH.	23	20	17	20	23	17	20	29	20
MHA	30	15	9	15	30	9	15	46	10
DIPLOMA	60	42	22	42	60	22	36	60	12
Grand Total	1963	409	360	409	1963	360	462	2275	386

Pro Chancellor complimented the Dean for the admission numbers and added that the pre & paraclinical seats in MD/ MS are undersubscribed even in



4.	<p>Examination SMU DDE</p> <p>The VC informed that where 228 re-registrations and 908 modules re-sit received for Spring 2021.</p>	<p>Dr Mallikarjuna</p>
5.	<p>CRH</p> <p>Offg. Head Operations presented the in-Patient data of 755 and out-patient data of 8559 in the month of January 2022. He highlighted the increase in revenue from pharmacy by 5% compared to January 2021-22.</p> <p>Vice Chairman & MD enquired on the reasons as to why the efforts are not being reflected in the numbers. He added that CRH is hemorrhaging and needs to pull up. He further stressed that Leadership shall await the presentation in March 2022, to see the status of the CRH Revival Plan.</p>	<p>Dean SMIMS MS: CRH OFFG HO: CRH Head Pharmacy Inputs by 05 Mar 22</p>



Mr Somnath Das stated that the statutory compliances needs to be met and that the 150 free beds need to be utilized fully. The Dean assured that efforts to maximize bed occupancy are being taken up with the highest priority. He added that support has been sought from MS, STNMMH in the form of referrals for admissions against free beds and even Polyclinic has been offered to Doctors from STNMMH for admitting patients in CRH, to increase the occupancy for NMC regulatory compliances. Chairman enquired about the bed occupancy percentage. VC replied that there has been less than 25 percent bed occupancy and that efforts are being undertaken to upscale the same.

Central Referral Hospital

IP NUMBERS ABSOLUTE (without Covid)												
	APRIL	MAY	JUNE	JULY	AUG	SEPT	OCT	NOV	DEC	JAN	YTD TOTAL	YTD
2019	1638	1698	1563	2106	1928	1712	1529	1413	1285	1227	16099	16099
2020	968	1228	1612	1554	1307	1208	1006	954	895	841	11573	11573
2021	899	612	647	909	932	1136	1168	1059	1038	755	9145	9145
2022												
IP AVERAGE OCCUPANCY												
	APRIL	MAY	JUNE	JULY	AUG	SEPT	OCT	NOV	DEC	JAN	YTD TOTAL	YTD
2019	45%	49%	47%	61%	51%	48%	37%	39%	33%	34%	44%	44%
2020	28%	33%	47%	42%	38%	30%	23%	23%	21%	20%	30%	30%
2021	22%	22%	20%	25%	27%	32%	28%	25%	23%	19%	24%	24%
2022												
OP NUMBERS (without Covid)												
	APRIL	MAY	JUNE	JULY	AUG	SEPT	OCT	NOV	DEC	JAN	YTD TOTAL	YTD
2019	17,893	19,714	17,835	20,797	20,441	17,888	13,982	16,347	12,606	13,028	1,70,531	1,70,531
2020	7,550	13,625	16,240	12,609	8,739	7,710	8,435	8,311	9,242	9,606	1,02,067	1,02,067
2021	10,213	4,515	6,762	9,988	10,518	11,648	9,533	10,731	10,501	8,559	92,968	92,968
2022												
Average daily OPD in Jan-22: 809.87												
Average daily OPD in Jan-22: 276.10												
Revenue from OP & IP Services (Excluding COVID Revenue)												
Period	For the Month (Rs. lakhs)										YTD (Rs. lakhs)	
2020-21 (GAN)	164.45										2,161.37	
2021-22 (GAN)	148.09										1,711.69	
2021-22 (DEC)	(-11%)										(-26%)	
2021-22 (DEC)	177.75										1,563.58	
Revenue from Pharmacy (Excluding COVID Revenue)												
Period	For the Month (Rs. lakhs)										YTD (Rs. lakhs)	
2020-21 (GAN)	85.86										1,003.89	
2021-22 (GAN)	90.55										1,078.39	
2021-22 (DEC)	94.98										987.84	
Revenue from OP & IP Services (Revenue from COVID)												
Period	For the Month (Rs. lakhs)										YTD (Rs. lakhs)	
2020-21 (GAN)	16.46										69.64	
2021-22 (GAN)	28.66										662.55	
2021-22 (DEC)	4.3%										88%	
2021-22 (DEC)	24.41										633.91	
Revenue from Pharmacy (Revenue from COVID Vaccination)												
Period	For the Month (Rs. lakhs)										YTD (Rs. lakhs)	
2020-21 (GAN)	4.84										214.42	
2021-22 (DEC)	0.15										209.58	



Offg Head Operations CRH further presented the details of free beds utilization in CRH.

CRH Free Beds Utilization

TABLE 1					TABLE 2		
Month	No. of Discharges	TL0S	Total Billed Amount (In Rs.) (LAKHS)	Cost Debit To SMIMS (IP-41% + Pharmacy Portion 50%) (In Rs.) (LAKHS)	FREE BEDS UTILIZATION AFTER INCREASE IN FREE BEDS FROM 75 to 150		
					DATE	No. of in-Patients	% Occupied
Apr-21	61	386	5.74	2.49	14-02-2022	18	12
May-21	7	65	1.54	0.65	15-02-2022	21	14
Jun-21	14	204	2.49	1.14	16-02-2022	23	15
Jul-21	53	568	6.07	2.61	17-02-2022	29	19
Aug-21	37	292	8.16	3.57	18-02-2022	28	19
Sep-21	80	499	9.88	4.42	19-02-2022	27	18
Oct-21	133	689	14.65	6.52	20-02-2022	29	19
Nov-21	79	305	14.50	6.50	21-02-2022	36	24
Dec-21	66	479	11.98	5.41	22-02-2022	37	25
Jan-22	48	344	8.78	4.04	23-02-2022	42	28
TOTAL	578	3831	83.82	37.39	Note: Free Beds increased from 75 to 150 w. e. f. 14.02.2022		

The VC mentioned the enhanced procurement on MHEPL Rate Contract drugs has resulted in an improvement in the revenue with the medical inventory conforming to the MHEPL list.

Vice Chairman & MD requested for data points on the percentage of procurement under MHEPL and the pricing advantage.





6.	General Services	Head, GS informed that all ongoing major projects have been completed. The DG set has been received and IPC process is underway for its control panel.	HGS								
7.	Accreditation	<p>VC: SMU informed that the Dept of Computer Science Engineering & Information Technology received NBA accreditation for a period of 3 years. He complimented Team SMIT for this achievement.</p> <p>NBA Updates</p> <p>Dept. of Computer Science Engineering & Information Technology received NBA accreditation for a period of 3 Academic Years (2021-22 to 2023-24)</p> <p>NAAC Updates</p> <table border="1" data-bbox="694 464 933 1871"> <thead> <tr> <th>Agency</th> <th>Status</th> <th>Score & Grade</th> <th>Valid up to</th> </tr> </thead> <tbody> <tr> <td>NAAC</td> <td>DVV Clarifications submitted to NAAC on 15th Feb 2022</td> <td>2.34 (B Grade)</td> <td>25-09-2023</td> </tr> </tbody> </table> <p>NIRF Rankings: 2022</p> <p>➤ SMU, SMIMS & SMIT: applied for NIRF Rankings 2022</p> <p>INDIA Today MDRA Best Colleges Rankings: 2022</p> <p>➤ SMIMS & SMIT: applied for INDIA Today MDRA Best Colleges Rankings 2022</p>	Agency	Status	Score & Grade	Valid up to	NAAC	DVV Clarifications submitted to NAAC on 15 th Feb 2022	2.34 (B Grade)	25-09-2023	DR IQAC SMU 05 MAR 2022
Agency	Status	Score & Grade	Valid up to								
NAAC	DVV Clarifications submitted to NAAC on 15 th Feb 2022	2.34 (B Grade)	25-09-2023								
8.	Quality and Compliance	<p>The VC informed about submission of the replies, documents, photographs & clarifications in response to the observations made by NAAC during Documents Verification & Validation. Dr Manojkumar Nagasampige and the IQAC team have worked tirelessly to complete this arduous task within the prescribed timelines.</p>	DR IQAC SMU 04 MAR 2022								

Highlights and Achievements:

SMIT won Internshala Honorary Mention Awards as part of Internshala Annual Rankings 2021.

Dr. Kalpana Chhetri, Associate Professor, Pharmacology, SMIMS, was awarded best Oral Presentation during the 68th NATCON of ASI held on 28th-30th January 2022.

Dr. Karma Mingur Diki Bhutia, Assistant Professor, FMT, SMIMS, selected as member of "Centre for Professional Advancement Continuous Education", IMRF for the year 2021 – 2022

Dr. Atanu Bhanja, Associate Professor, Dept of Dental Surgery, SMIMS, received reviewer recognition certificate from MJAFI.

Surya Namaskar Project on 75th Anniversary of Independence Day under the banner of Azadi ka Amrit Mahotsav was organised at SMIT from 1st January 2022 to 7th February 2022.

Webinars organized Jan: 05 (SMIT) & 02(SMIMS).

Research Publications (indexed) Jan :15(SMIT) and 02(SMIMS).

Chapters in books Jan: 01(SMIT)

Placement Stat, SMIT (Jan): 24 (SMIT) & 02 (DHSS).



<p>Remarks of Chairman:</p>	<ol style="list-style-type: none"> 1. He appreciated the efforts of the SMU team in terms of good revenue figures and admissions. 2. He requested to concentrate on the hospital occupancy to fulfill the criteria for the forthcoming NMC inspections. 	<p>Dean SMIMS Director SMIT MS CRH Hols</p>
------------------------------------	---	--

With no further points for discussions, the meeting concluded.

Registrar: SMU


