

MINUTES OF MEETING
MANIPAL EDUCATION AND MEDICAL GROUP (MEMG) LEADERSHIP &
SIKKIM MANIPAL UNIVERSITY: 28 APRIL 2022 (FRIDAY)

1. The SMU / MEMG Leadership Monthly Meeting was held on 28 April 2022 (Friday) at the Conference Hall, Level III, SMIMS Building. The following members and invitees attended the meeting: -

- (a) Dr Ranjan Pai, Chairman: MEMG (joined on MST)
- (b) Mr Vaitheeswaran S, Vice Chairman & MD: MEMG (joined on MST)
- (c) Lt Gen (Dr) M. D. Venkatesh, Pro-Chancellor: SMU (joined on MST)
- (d) Mr Nishith Mohanty, Group President (HR & Academia): MEMG (joined on MST)
- (e) Lt Gen (Dr) Rajan S. Grewal, Vice Chancellor: SMU
- (f) Dr G L Sharma, Director: SMIT (joined on MST)
- (g) Dr Muralidhar V Pai, Dean: SMIMS (joined on MST)
- (h) Mr S V Ravi Sankar, SFO: SMU
- (i) Mr Subramanian KB, Head HR: SMU
- (j) Lt Col. Virender Yadav, HGS (joined on MST)
- (k) Dr Mallikarjuna G, SMU DDE (joined on MST)
- (l) Mr Anand Ruhela, Head IT, SMU
- (m) Dr Yogesh Verma, MS; CRH.
- (n) Mr Yogesh Chaubey, Offg Head Operations: CRH
- (o) Dr Remon Chettri, Deputy Registrar, (Adm & Coord) SMU
- (p) Mr Premendra Mani Pradhan, Deputy Registrar, IQAC: SMU
- (q) Mr Ishwer Shivakoti, Deputy Registrar, Acad & SD: SMU

2. Vice Chancellor began the meeting by welcoming the MEMG Leadership and other members. In his opening remarks, he along with team SMU acknowledged the decision of the Group to appoint a new Pro Chancellor. He conveyed his gratitude on the remarkable contributions of Lt Gen (Dr) M D Venkatesh, VSM as Pro Chancellor of SMU. The VC welcomed the Pro Chancellor designate Dr K Ramnarayan and added SMU eagerly looks forward to work with and benefit from his vast knowledge, experience, and advice. The Leadership seconded the stellar role taken up by the outgoing Pro Chancellor in shaping SMU to what it is today.

The VC then highlighted the activities showcased by the local media mainly CRH marking its Silver Jubilee year taking up health camps and other activities, along with visit to the Trans Himalayan Expedition where E. Chendri Pal and the Women's team were felicitated at SMIT; & Army Medical Corps Motorcycle expedition team were also felicitated at SMU campus.

No. 233/SMU/REG/MEMG/ /2022

Date: 28 APR 2022

MEMG MONTHLY LEADERSHIP MEETING: 28 APR 2022.

| Ser No | Agenda Point | Deliberations & Decisions | Responsibility & Timelines |
|--------|-----------------------|---|--|
| 1. | <u>Finance</u> | <p>SFO presented the revenue & expenditure details for the FY 2021-22, which was already discussed during the recent board meeting on 2nd April 2022. There has been a decrease in operating revenue by Rs 1.84 Cr as compared to the budgeted amount of Rs 178.7 Cr. Income on interests/ other revenue has gone up by Rs. 4 Cr. Expenditure was reduced versus budgeted amount by about Rs 2.5 Cr. Overall increase in EBIDTA was Rs 5 Cr due to reduced expenditures and increased revenues on Interests from deposits.</p> | <p>✓ SFO: SMU</p> <p>Feedback by 13 May '22</p> |

Finance (Amt in Crs)

| Consolidated Income & Expenditure | Actual (YTD) | Budgeted (YTD) | Previous Year (YTD) | Total Budget (CEY) | Remarks |
|-----------------------------------|--------------|----------------|---------------------|--------------------|---|
| Operating Revenue | 176.86 | 178.7 | 170.77 | 178.7 | <input type="checkbox"/> Increase in Revenue by Rs. 1.84 cr due to increase in SMIMS course fees by Rs. 3.37 cr; Net increase in CRH by Rs. 43.1 L; Loss in revenue due to Hostel Rs. 5.64 cr |
| Interest & Oth Rev | 14.91 | 10.6 | 8.44 | 10.6 | <input type="checkbox"/> Increase in Interest income is due to redemption of all Mutual Funds for reinvestment in IndusInd Bank |
| Total Expenses | 149.66 | 152.23 | 135.31 | 152.23 | <input type="checkbox"/> Reduced expenditure Vs Budget by about Rs. 2.57 cr. HR (2.37); Acad Exp (0.11); O&G (0.28); U&S (1.28) |
| EBITDA | 42.11 | 37.07 | 43.9 | 37.07 | Increase in EBITDA by approx Rs. 5 cr due to reduced exp & increase revenue on Interest. |
| Ex-Ord Exp | 2.8 | 0 | 0 | 0 | Extraordinary expenses shown separately as the same were not originally budgeted |
| Finance Cost | 6.8 | 4.4 | 4.6 | 4.80 | |
| EBITDA | 32.5 | 32.67 | 39.3 | 32.67 | Increase in Finance Cost due to increase in loan amount |
| Loan Outstanding | | | | 84.6 | |
| Investments | | Amount | | | |
| Cash in Bank | | | 63.87 | | |

Vice Chairman and MD praised the financial health of SMU. He highlighted an important observation, that there has been a Rs 7 Cr increase in revenue but the same is being offset by increased expenditure compared to last fin year thereby affecting EBITDA. He asked Team SMU to keep track on the items of expenditure and keep a sharp focus to reduce expenses and yield better results in the future. The VC replied that the same has been noted and cascaded to the units. He added that there will be stringent measures taken to minimize avoidable and unnecessary expenditures.

SFO further presented the cash flow statement with closing balance of Rs 63.87 Cr as on 31st March 2022. The key highlights of the cash flow statement are

- Out of sanctioned loan, Rs. 15 Crores is yet to be drawn from the Yes Bank.
- Further, there is an approved limit of OD for Rs 20 Cr.

Cash Flow (Amt in Crs)

| PARTICULARS | YTD Feb22 | Mar'22 | YTD Mar22 |
|--|-----------|--------|-----------|
| Opening Balance: | 65.09 | 61.85 | 65.09 |
| Investments | 32.68 | - | 32.68 |
| Bank A/c | 32.41 | 61.85 | 32.41 |
| Add, Inflow / Receipts | 177.59 | 22.94 | 200.53 |
| Fees Collections & Others: SWIMS, SMIT & SMU | 134.63 | 19.38 | 154.00 |
| Hospital Collection | 37.21 | 3.56 | 40.76 |
| TDS Receivables | 0.75 | - | 0.75 |
| Interest: Capital Gains | 5.01 | - | 5.01 |
| Add, YBL Loan Drawn | 85.09 | - | 85.09 |
| Less, Outflow / Payment | 265.93 | 20.92 | 286.85 |
| Operating & Capital Expenses (Includes PY Provision) | 155.57 | 19.74 | 175.31 |
| Capital Expenses | - | - | - |
| Loan Repayments | 56.02 | 0.64 | 56.66 |
| Finance / Interest Payment # | 7.33 | 0.53 | 7.87 |
| Refund of Student Deposit: Passout | 2.43 | - | 2.43 |
| Refund MAGE Deposit | 40.00 | - | 40.00 |
| Fixed Deposit (BG for new course & DSRA) | 4.58 | - | 4.58 |
| Closing Balance | 61.85 | 63.87 | 63.87 |
| Investments | - | - | - |
| Bank A/c | 61.85 | 63.87 | 63.87 |

KEY HIGHLIGHTS:

- Out of sanctioned loan, Rs. 15 Crores is yet to be drawn from Yes Bank. Further, there is an approved limit of OD for Rs. 20 cr.
- # Return of Refundable deposit Rs. 2.43 Cr - Refunded to 793 passed out students of 2021 Batch

SFO further went on to present the Fee analysis of MD/MS courses as there has been limited preference of choice in PG (MD / MS) clinical subjects of ENT,

Dean SMIMS
SFO
Inputs with
proposals by
13 May 22

Dean, SMIMS
MS, CRH
SFO
Weekly
progress update
by each
Tuesday.

Psychiatry & Anesthesiology and in most pre & para clinical subjects. One of the major reasons of drop in these subjects is found to be the existing fee compared to that charged by other medical colleges in & around the region. SMIMS proposes suitable decrease in fee in these subjects from the AY 2022-23. The fees and a full year analysis plan which is due for publication in the prospectus was presented by the SFO for concurrence of the Leadership, as follows:

| CATEGORY | Sl.No | DEPARTMENT | SMIMS | KMC, Manipal | Kalinga | Proposed |
|------------------------------------|-------|------------------|-----------|-----------------|-----------|-----------|
| GENERAL (SMIMS+ SIKKIM = 25) | 1 | MEDICINE (0+1) | | 22,99,000 | 18,00,000 | |
| | 2 | PEDIATRICS(0+1) | 33,80,000 | 28,60,000 | 20,00,000 | 33,80,000 |
| | 3 | OBG (1+1) | | 25,41,000 | 18,00,000 | |
| | 4 | ORTHO (1+1) | | 28,60,000 | 20,00,000 | |
| | 5 | ANESTHESIA(2+1) | | 21,78,000 | 18,00,000 | |
| | 6 | ENT(1+1) | 26,00,000 | 26,40,000 | 18,00,000 | 21,80,000 |
| | 7 | PSYCHIATRY(2+1) | | 21,78,000 | 18,00,000 | |
| | 8 | BIOCHEM (2+0) | | 4,85,000 | | |
| | 9 | MIRCOBIO(1+1) | | 14,00,000 | | |
| | 10 | COM MED(1+1) | 6,00,000 | 12,50,000 | 7,50,000 | 4,80,000 |
| | 11 | PHARMAC(1+1) | | 12,00,000 | | |
| | 12 | PHYSIO (2+1) | | 4,85,000 | | |
| Management/ NRI (Total 6) | 1 | MEDICINE (1) | | 41,20,912 | 35,07,132 | |
| | 2 | PEDIATRICS (1) | | 49,60,247 | 35,07,132 | |
| | 3 | OBG (2) | 47,20,000 | 45,02,378 | 47,27,004 | 43,80,000 |
| | 4 | ORTHOPEIDICS (1) | | 49,60,247 | 47,27,004 | |

| | | |
|---------------------------|--|--|
| | <p>The Dean SMIMS explained the comparisons made and cited an incident that one probable Medicine PG candidate took admissions in MAHE as it was cheaper than SMIMS, he asked the Leadership to reduce the fee be granted by drawing lessons from the recent admissions.</p> <p>The Vice Chairman & MD enquired about the effects of reducing the fees and whether it has been factored in the upcoming budget.</p> <p>Chairman enquired about the predicaments in filling the seats. He Advised to reduce all the PG fees as compared to MAHE and make sure all the seats are filled. He further requested for an analysis and impact on the overall budget. The VC replied that the report will be sent shortly.</p> <p>The Chairman will take a final call after analyzing the report.</p> <p>Consequent to its approval the same can be published in the prospectus.</p> | <p>Dean, SMIMS SFO by 13 May 22</p> |
| <p>2. Human Resources</p> | <p>Head HR: SMU apprised about the HR data for the month of March 2022. There has not been a major change in the overall numbers, and they look comfortable as far as 100 seats is concerned. Manpower cost is well within the budget.</p> | <p>Head HR</p> <p>Feedback by 05 of every month.</p> |

Human Resources (Amt in Cr)

| Human Resources - SMU | | Count | Cost (Cr) Annualized | Qualifications (Teaching / Residents) | | | Count | |
|--|----------|--------|-------------------------|--|-----------------------------------|--------------|----------|-------|
| Regular | | | | | | | | |
| Teaching | | 355 | 45.62 | PhDs | | | 109 | |
| Teaching (STNMH) * | | 51 | 1.06 | | | | | |
| Residents | | 134 | 9.22 | Other Terminal Degrees | | | 339 | |
| Residents (STNMH) * | | 32 | 27.92 | | | | | |
| Non-Teaching (with STNMH) | | 812 | 27.92 | Others | | | 123 | |
| Non-Teaching (outsourced) | | 683 | 10.50 | Total | | | 571 | |
| TOTAL | | 2067 | 94.75 | | | | | |
| Payroll Cost: Budgeted vs Actual YTD March 2022 | | | | | | | | |
| Unit | Budgeted | Actual | | | Non Teaching Staff Bifurcation | Institutions | Hospital | Total |
| SMU | 3.24 | 2.76 | | | Regular | 309 | 503 | 812 |
| SMIT | 28.28 | 27.82 | | | Outsourced | 347 | 336 | 683 |
| SMIMS (+ STNMH) | 36.78 | 35.20 | | | Total | 656 | 839 | 1495 |
| CRH | 19.56 | 19.71 | | | | | | |
| DDE | 1.50 | 1.24 | | | | | | |
| Total | 89.36 | 86.73 | | | | | | |

He further presented recruitment updates as per NMC regulations of 100 and 150 seats. Out of overall requirement of 19, 5 positions have been filled and a cardiologist has also been appointed.

**Dean SMIMS
Head HR**

| Department | Professor | Associate Professor | Assistant Professor | SR | Total Required | Balance Required | Remarks |
|---------------|-----------|---------------------|---------------------|----------|----------------|------------------|----------------------------------|
| Pharmacology | | | 1 | | 1 | 0 | Dr Aruvi (Asst Prof) 10-Jul-22 |
| Pathology | | 1 | | 2 | 3 | 2 | Dr Poornima 16-Jul-22 |
| FMT | 1 | | | | 1 | 1 | |
| Medicine | | | 2 (Bal 1) | 3 | 5 | 4 | Dr Zeeshan (Asst Prof) 01-Jun-22 |
| Paediatrics | | | 1 | 1 | 2 | 2 | Dr Tanvi (SR) 30-May-22 |
| Dermatology | | | | 1 | 1 | 1 | |
| Resp Medicine | | | | 1 | 1 | 1 | |
| Surgery | | 1 | | 1 | 2 | 1 | Dr Vishnu (SR) 30-May-22 |
| Orthopaedics | 1 | | | | 1 | 1 | |
| Emergency | 1 | | 1 | | 2 | 1 | Dr Ajay (Asst Prof) 10-Jul-22 |
| Total | 3 | 2 | 5 | 9 | 19 | 14 | |

With the above 5 joining, the deficiency level at faculty – 5% and at SR – 10% Cardiologist requirement has been fulfilled.

Director: SMIT proposed the new course structures and the matrix for the AY 2022-23. After receiving NBA accreditation, Structural Engineering and CSE (AI & ML) will be the new subjects that shall be included in the curriculum. The Pro Chancellor seconded this proposal stating the Structural Engineering was in high demand, but it was dropped due to lack of NBA accreditation and should do good with the accreditations and the numbers of seats should be filled up.

Vice Chairman & MD proposed to have competent, trained faculty & cross pollinate them from other related departments. He advised to engage and

3. Admissions

Hols,
Head HR
Unit Heads
In Charge,
Admissions
Feedback by
13 MAY '22.

incentivize them for online courses and training to equip them to learn the subjects and teach them well. The Pro Chancellor suggested that we hire good quality faculty next year or collaborate with MIT Manipal; MIT Bengaluru and industrial experts. The VC expressed gratitude for the Mentor role played by MAHE.

Seat Matrix For Admission 2022

| B Tech (First Year) | | |
|---------------------|------------|------------|
| Course | Existing | Revised |
| CSE | 180 | 180 |
| EC | 60 | 60 |
| EE | 60 | 60 |
| Civil | 60 | 60 |
| AI&DS | 60 | 60 |
| <u>II</u> | <u>90</u> | <u>60</u> |
| <u>ME</u> | <u>90</u> | <u>60</u> |
| CSE (AI & ML) | 00 | 60 |
| Total | 600 | 600 |

| M Tech | | |
|--------------------------------|-----------|-----------|
| Course | Existing | Revised |
| CSE | <u>18</u> | <u>12</u> |
| Power Electronics | <u>18</u> | <u>06</u> |
| Structural Engineering | <u>00</u> | <u>18</u> |
| Digital Elect. and Comm. Engg. | 09 | 09 |

| B Tech Lateral Entry | | |
|----------------------|-----------|-----------|
| Course | Existing | Revised |
| CSE | 18 | 18 |
| EC | 06 | 06 |
| EE | 06 | 06 |
| Civil | 06 | 06 |
| AI&DS | 06 | 06 |
| <u>II</u> | <u>09</u> | <u>06</u> |
| <u>ME</u> | <u>09</u> | <u>06</u> |
| Total | 60 | 54 |

| New Courses Offered | |
|-----------------------------------|--------|
| Course Name | Intake |
| BSc Chemistry (Hons) | 20 |
| BSc Mathematics | 20 |
| B Tech - CSE (AI & ML) | 60 |
| M Tech - Structural Engg. | 18 |

The VC gave an overview of the admission and marketing strategies that were undertaken by all campuses.

The Dean SMIMS went on to present the admissions statistics and measures taken up for preparedness of the medical campus for the upcoming admissions as follows:

SMIMS Admission Status 2021-22 & 2022-23

| NAME OF COURSE | Final Admission Status 2021 as on 31 st March 2022 | | | Admission Status 2021 as on 27 th April 2021 | | | Admission Status 2022 as on 27 th April 2022 (Excluding Withdrawals) | | |
|-----------------------------|---|-----------------|-------------------------|---|--------------------|--------------------------------|---|--------------------|-----------------------|
| | No of Applications | Approved Intake | Total No. of Admissions | Approved Intake | No of Applications | Provisional/Confirm Admissions | Approved Intake/ | No of Applications | Total No of Admission |
| MD/MS | 180 | 31 | 25 | 31 | 3 | 0 | 31 | 01 | 00 |
| MBBS | 1417 | 150 | 150 | 150 | 15 | 0 | 150 | 28 | 00 |
| MSc. Nursing | 50 | 25 | 24 | 25 | 21 | 0 | 25 | 20 | 00 |
| BSc. Nursing | 290 | 100 | 97 | 100 | 14 | 0 | 100 | 22 | 00 |
| MPT | 56 | 15 | 15 | 15 | 15 | 0 | 15 | 02 | 00 |
| BPT | 130 | 50 | 39 | 50 | 4 | 0 | 40 | 07 | 00 |
| MSc. Med Biotech | 29 | 20 | 20 | 20 | 0 | 0 | 24 | 00 | 00 |
| BSc. Med Biotech | 116 | 20 | 24 | 24 | 3 | 0 | 24 | 02 | 00 |
| Dip. in Med Biotech | - | - | - | - | - | - | 10 | 00 | 00 |
| Cert. Course in Med Biotech | - | - | - | - | - | - | 10 | 00 | 00 |
| MHA | 50 | 15 | 10 | 15 | 8 | 0 | 15 | 02 | 00 |
| Paramedical | 60 | 36 | 13 | 36 | 7 | 0 | 24 | 00 | 00 |
| TOTAL | 2378 | 462 | 417 | 462 | 90 | 0 | 468 | 84 | 00 |

The entrance examinations for UG is scheduled on 17th July and PG is 27th May, SMCON is well prepared for entrance examinations for the forthcoming admissions.

| | | |
|-----------|--|-------------------------------|
| | <p>The VC reiterated that realistic statistics for DHSS admissions will be presented in the forthcoming months which will be based upon application to admissions conversion.</p> | |
| <p>4.</p> | <p>Examination SMU DDE</p> <p>The VC informed that the Spring 2021 session examination are scheduled from 23rd April 2022 onwards at Sikkim. There are 496 students out of eligible 996 students who have booked their examination schedule for 2200+ examinations.</p> | <p>Dr Mallikarjuna</p> |
| <p>5.</p> | <p>CRH</p> <p>MS CRH presented the in-Patient data of 1109 and out-patient data of 12898 in the month of March 2022. Revenue increase in pharmacy by 4%.</p> | <p>MS: CRH</p> |

Central Referral Hospital

| IP NUMBERS ABSOLUTE (without Covid) | | | | | | | | | | | | | |
|-------------------------------------|-------|------|------|------|------|------|------|------|------|------|------|------|-----------|
| | APRIL | MAY | JUNE | JULY | AUG | SEPT | OCT | NOV | DEC | JAN | FEB | MAR | YTD TOTAL |
| 2019-2020 | 1638 | 1698 | 1563 | 2106 | 1928 | 1712 | 1529 | 1413 | 1285 | 1227 | 1231 | 1267 | 18597 |
| 2020-2021 | 968 | 1228 | 1612 | 1554 | 1307 | 1208 | 1006 | 954 | 895 | 841 | 835 | 935 | 13343 |
| 2021-2022 | 899 | 612 | 647 | 909 | 932 | 1136 | 1168 | 1059 | 1028 | 755 | 738 | 1109 | 10992 |
| IP AVERAGE OCCUPANCY | | | | | | | | | | | | | |
| | APRIL | MAY | JUNE | JULY | AUG | SEPT | OCT | NOV | DEC | JAN | FEB | MAR | YTD TOTAL |
| 2019-2020 | 45% | 49% | 47% | 61% | 51% | 48% | 37% | 39% | 33% | 34% | 37% | 33% | 43% |
| 2020-2021 | 28% | 33% | 47% | 42% | 38% | 30% | 23% | 23% | 21% | 20% | 25% | 25% | 30% |
| 2021-2022 | 22% | 22% | 20% | 25% | 27% | 32% | 28% | 25% | 23% | 19% | 21% | 30% | 25% |

| OP NUMBERS (without Covid) | | | | | | | | | | | | | |
|--------------------------------------|--------|--------|--------|--------|--------|--------|--------|--------|--------|--------|--------|--------|-----------|
| | APRIL | MAY | JUNE | JULY | AUG | SEPT | OCT | NOV | DEC | JAN | FEB | MAR | YTD TOTAL |
| 2019-2020 | 17,893 | 19,714 | 17,835 | 20,797 | 20,441 | 17,888 | 13,982 | 16,347 | 12,606 | 13,028 | 16,159 | 13,217 | 1,99,907 |
| 2020-2021 | 7,550 | 13,625 | 16,240 | 12,609 | 8,739 | 7,710 | 8,435 | 8,311 | 8,915 | 9,189 | 9,798 | 12,649 | 1,23,770 |
| 2021-2022 | 10,213 | 4,515 | 6,762 | 9,988 | 10,518 | 11,648 | 9,533 | 10,731 | 10,501 | 8,559 | 9,537 | 12,898 | 1,15,403 |
| Average Daily OPD in Mar'21 - 408.03 | | | | | | | | | | | | | |
| Average Daily OPD in Mar'22 - 416.66 | | | | | | | | | | | | | |

| 2021-22 | APRIL | MAY | JUNE | JULY | AUG | SEPT | OCT | NOV | DEC | JAN | FEB | MAR | YTD TOTAL |
|---------------|-------|-------|-------|-------|-------|-------|-----|-----|-----|-------|-----|-----|-----------|
| Covid IP Nos. | 44 | 284 | 128 | 101 | 60 | 38 | 27 | 21 | 15 | 107 | 40 | 4 | 869 |
| Covid OP Nos. | 5,125 | 2,050 | 1,216 | 1,320 | 1,582 | 1,323 | 926 | 688 | 643 | 1,170 | 812 | 463 | 17,318 |

| Table : 1 Period | Revenue from OP & IP Services (Excluding COVID Revenue) | |
|-----------------------|--|-----------------|
| | For the Month (Rs. lakhs) | YTD (Rs. lakhs) |
| 2020-21 (MAR) | 195.75 | 2,534.14 |
| 2021-22 (MAR) | 174.48 | 2079.26 |
| | -12% | -22% |
| 2021-22 (FEB) | 193.09 | 904.78 |
| Revenue from Pharmacy | | |
| 2020-21 (MAR) | 113.92 | 1,192.30 |
| 2021-22 (MAR) | 107.2 | 1235.19 |
| | -6% | 4% |
| 2021-22 (FEB) | 93.86 | 1,127.99 |

| Table : 2 Period | Revenue from OP & IP Services (Revenue from COVID Vaccination) | |
|-----------------------|---|-----------------|
| | For the Month (Rs. lakhs) | YTD (Rs. lakhs) |
| 2020-21 (MAR) | 20.87 | 103.74 |
| 2021-22 (MAR) | 19.31 | 698.79 |
| | -8% | 85% |
| 2021-22 (FEB) | 16.93 | 679.48 |
| Revenue from Pharmacy | | |
| 2020-21 (MAR) | Vaccination Not started | |
| 2021-22 (MAR) | 1.14 | 216.76 |
| 2021-22 (FEB) | 1.20 | 215.62 |

Dean SMIMS
MS: CRH
OFFG HO: CRH
Inputs by
13 MAY 22

Vice Chairman & MD enquired why the revenue has decreased despite higher beds utilization, to which the MS replied that more patients were admitted on free beds during the recently concluded NMC inspections. The Chairman reiterated that free beds and camps are encouraged especially during NMC inspections, hence may not reflect upon the financials.

MS CRH further presented the details of free beds utilization in CRH.

FREE BEDS UTILIZATION

| Month | No. of Discharges | TLOS | Total Billed Amount (In Rs.) (LAKHS) | Cost Debit To SMIMS (IP 41% + Pharmacy Portion 50%) (In Rs.) (LAKHS) |
|--------------|-------------------|-------------|--------------------------------------|--|
| | | | | |
| Apr-21 | 61 | 386 | 5.74 | 2.49 |
| May-21 | 7 | 65 | 1.54 | 0.65 |
| Jun-21 | 14 | 204 | 2.49 | 1.14 |
| Jul-21 | 53 | 568 | 6.07 | 2.61 |
| Aug-21 | 37 | 292 | 8.16 | 3.57 |
| Sep-21 | 80 | 499 | 9.88 | 4.42 |
| Oct-21 | 133 | 689 | 14.65 | 6.52 |
| Nov-21 | 79 | 305 | 14.50 | 6.50 |
| Dec-21 | 66 | 479 | 11.98 | 5.41 |
| Jan-22 | 48 | 344 | 8.78 | 4.04 |
| Feb-22 | 85 | 713 | 13.23 | 6.02 |
| Mar-22 | 480 | 2661 | 74.57 | 34.01 |
| Total | 1143 | 7205 | 171.63 | 77.43 |

| FREE BED OCCUPANCY | | | |
|--------------------|---------------------------------------|--------------------------------|------------|
| DATE | No. of Patients admitted in Free Beds | Occupancy out of 150 Free Beds | % Occupied |
| 01-03-2022 | 15 | 63 | 42 |
| 02-03-2022 | 9 | 64 | 43 |
| 03-03-2022 | 10 | 59 | 39 |
| 04-03-2022 | 4 | 53 | 35 |
| 05-03-2022 | 10 | 55 | 37 |
| 06-03-2022 | 4 | 51 | 34 |
| 07-03-2022 | 17 | 65 | 43 |
| 08-03-2022 | 7 | 65 | 43 |
| 09-03-2022 | 14 | 65 | 43 |
| 10-03-2022 | 14 | 70 | 47 |
| 11-03-2022 | 8 | 60 | 40 |
| 12-03-2022 | 5 | 56 | 37 |
| 13-03-2022 | 5 | 57 | 38 |
| 14-03-2022 | 15 | 56 | 37 |
| 15-03-2022 | 13 | 60 | 40 |
| 16-03-2022 | 15 | 66 | 44 |
| 17-03-2022 | 7 | 64 | 43 |
| 18-03-2022 | 2 | 64 | 43 |
| 19-03-2022 | 48 | 102 | 68 |
| 20-03-2022 | 18 | 118 | 79 |
| 21-03-2022 | 45 | 135 | 90 |
| 22-03-2022 | 55 | 171 | 114 |
| 23-03-2022 | 35 | 149 | 99 |
| 24-03-2022 | 31 | 133 | 89 |
| 25-03-2022 | 4 | 96 | 64 |
| 26-03-2022 | 10 | 78 | 52 |
| 27-03-2022 | 4 | 73 | 49 |
| 28-03-2022 | 34 | 79 | 53 |
| 29-03-2022 | 18 | 85 | 57 |
| 30-03-2022 | 29 | 91 | 61 |
| 31-03-2022 | 28 | 103 | 69 |
| Total | 519 | 81 | 54% |

The MS added that sustained efforts are being taken to fill the beds with marketing activities and social media outreach.

6. General Services

HGS

7. Accreditation

DR (IQAC) SMU
13 MAY 2022

VC: SMU informed that all units, colleges and institutes of SMU have been sensitized to the imperative of ensuring that they are optimally prepared for the NAAC qualitative matrix inspection in the upcoming months and achieve the bandwidth desired. He added that SMU has participated in the Times Higher Education Rankings for the first time and is also participating in the India Today Rankings.

NAAC Updates

- ✓ Intra University Peer Review held between 25th & 28th March 2022
- ✓ Recommendations by Intra University Peer Team provided to Units & Departments and being addressed

Times Higher Education World University Ranking 2022

- ✓ SMU has participated for Times Higher Education World University Ranking for the first time

India Today MDRA Best University Ranking 2022

- ✓ SMU has participated for India Today MDRA Best University Ranking 2022 under Medical, Technical & General Categories

8. Quality and Compliance

Highlights and Achievements:

AIC SMUTBI received funding of Rs 3.2 Cr from Meta (Facebook).

Only 4 incubators selected across India

Prof (Dr.) C.T. Singh, CEO, AIC SMUTBI, was a panellist at the National Web Series on NEP 2020 organized by AWS (Amazon Web Services) in collaboration with INTEL on March 24, 2022

DR (IQAC) SMU
13 MAY 2022

Dr. Polly Lama, Assoc. Prof., Anatomy, has been granted Rs 29.8 lakhs by ICMR for research project.

Dr. Polly Lama, Associate Professor, Anatomy, peer reviewed publication for BMC Musculoskeletal Disease & Scientific Report, Nature Journal as an Editorial Board Member.

Dr. Bidita Khandelwal, Director, DOR, was appointed as Expert Evaluator for ISCR's 3rd National Award for Excellence in Academic Clinical Research 2022

Dept. of CE organized a guest lecture on Disaster Risk Assessment & Mitigation in the Himalayan Region on 31st March 2022

Centre for Faculty and Staff Development, SMIT organized 3 days Offline FDP on NIRF Ranking from 29th March to 31st March 2022

SMCPT & SMCON organised their 1st College Day & Awards Function: April 2022. SMCPT also organised its first Alumni Meet on 23rd April.

Webinars organized Mar-Apr: 02 (SMIMS) & 01 (SMCPT)

Research Publications (indexed) Mar-Apr :23(SMIT), 06(SMIMS)& 02(DHSS)

Placement Stats(Mar-Apr): 14(SMIT).

SMIT won the NHPC Flower Show prize held on 3rd-4th March 2022

DELIBERATIONS ON FRESH AGENDA POINTS AND DECISION: 16TH UNIVERSITY MANAGEMENT COMMITTEE

| Ser No | Agenda Point | Deliberations & Decisions | Responsibility & Timelines |
|--------|---|--|---|
| 1. | <p>Agenda: Introduction of New Branch: SMIT proposes the introduction of a new branch in B. Tech – Artificial Intelligence & Machine Learning with intake of 60 (these seats have been apportioned Information Technology & Mechanical Engineering). Placed for the approval of the Committee.</p> | <p>The Leadership endorsed the proposal.</p> | <p>Director SMIT</p> |
| 2. | <p>Agenda: Extension of Contract Post Retirement:</p> <ul style="list-style-type: none"> ➤ The following faculty members of key departments at SMIMS/ CRH on contract after superannuation are due for extension. The proposal has the concurrence of Mr Nishith K Mohanty, Group President (HR & Academia): MEMG & Lt Gen (Dr) M D Venkatesh, Hon'ble Pro Chancellor: SMU. | <p>The Leadership endorsed the proposal</p> | <p>Head HR SMU, Dean SMIMS</p> |

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| | <p>1. Dr Bhim Singh Verma HOD Radiology.</p> <p>2. Dr Sunder Kishore Dewan, Asso Prof, Orthopedics.</p> <p>3. Dr Hari Shankar Sharma, HOD, ENT.</p> <p>➤ Placed for the approval of the Committee.</p> | | |
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| | <p>Concluding Remarks by</p> <p>Chairman: MEMG, Vice Chairman & MD: MEMG</p> | <p>1. To rework and submit the overall financial effect of reduced PG fees in SMIMS.</p> <p>2. To train the faculty for the new courses at SMIT.</p> <p>3. He appreciated the efforts of the SMU team in terms of good revenue figures and admissions. Efforts should be increased to keep expenditures at a minimum.</p> | <p>Dean SMIMS</p> <p>Director SMIT</p> <p>SFO</p> <p>MS CRH</p> <p>Hols</p> |
|--|--|--|--|

With no further points for discussions, the meeting concluded.

Registrar: SMU