INTERNAL QUALITY ASSURANCE CELL (IQAC) 42nd COORDINATION MEETING 3rd JULY 2021

Time: 2:30 PM

Venue: Conference Hall, Level III, SMIMS

The 42nd Coordination Meeting with all the Heads of Institutions and Heads of Offices was held on 3rd July 2021

Members present: -

- Dr Muralidhar V Pai, Dean, SMIMS
- Prof (Dr) Ashis Sharma, Director, SMIT
- Prof (Dr) KS Sherpa, Registrar, SMU
- Dr Yogesh Verma, MS, CRH 4.
- Prof Champa Sharma, Offg Principal, SMCON
- 6. Prof Nikita Joshi, Principal - SMCPT
- Prof (Dr) Luna Adhikari, DCE (Med)
- 8. Prof (Dr) GC Mishra, DCE (Tech)
- 9. Director, SMUDDE
- Mr Anand Ruhela, Head IT, SMU
- Mr Ravi Shankar, Senior FO, SMU
- Mr Premendra Mani Pradhan, Asst Registrar, IQAC
- Ms. Sunita Tamang, Sr. Asso. HR, SMIMS



Vice Chancellor welcomed all the members present in the meeting.

SI. No.	Points /Discussions	Action & Timelines
1.	SMU Family welcomes Dr Murlidhar V Pai , Dean:	Vice Chancellor extended warm welcome and gave brief introductory of Dr Muralidhar Pai as a Dean, SMIMS.
	SMU congratulates Dr Bidita Khandelwal , Associate Dean (R&D): & Professor, Department of Medicine: SMIMS on being appointed as the First Director of Directorate of Research: SMU	Congratulated Dr Bidita Khandelwal, Asso. Dean (R &D) for taking charge as the first Director of Directorate of Research: SMU
	Review of Previous Coordination Meeting	

- Tadong Campus Units to improve strategies undertaken to augment admissions, as has been done by SMIT.
- Update of progress by 08 July 2021

Very low number of applications for all courses at Tadong Campus. This is cause of huge concern. SMIT has done exceedingly good

SFO requested clarification number of instalments for fees during admission.

Examination

Update report on feasible uniformity in Examination systems & Revised Exam Manual (SoP) by

✓ DCE (T)

SFO

Vice Chancellor directed to give three options for fee instalments for the first year students. Also offer incentives to those who are paying full fee at one go.

Head IT - Website will contain information that "scholarships will be consider for deserving eligible students with exceptional academic merit, extraordinary achievements in sports and co-curricular activities and very low economic status (BPL with due validation and verification and of proper documentation proof thereof)".

SFO/HOIs

Committee to be constituted to address this issue holistically.



- ✓ DCE (M)
- Forecast Exam Update of all concerns till October 2021 by 11 July 2021
- Update on SMU DDE Examination schedule by Dr Mallikarjuna

DCE Tech informed that the Draft Examination Systems & Revised Exam Manual (SoP) prepared to be presented to Vice Chancellor next week.

DCE (T) Director DDE apprised exam schedule for July to Aug 21.

Director, SMU DE and Legal Team.

Vice Chancellor sought clarity on window of examination schedule for next set of examinations and suggested withdraw legal opinion.

<u>Director SMU DE</u>: requested to share detailed report on the number of current court cases of SMUDE to Registrar and copy to VC, SMU

Telemedicine and CRH cum (24x7) Covid Helpline

 Status update of implementation of the Telemedicine scheme in CRH: by Head, IT & Addl. MS: CRH

Dean SMIMS will look into the matter and address this issue.

- Identification of bottlenecks & impediments
- · Formulation of Core Group
- · Regular monitoring

Major Constraints:

- (a)Low faculty & stakeholder interest & ownership
- (b)Resistance to leverage

First Quarter Budget Review

- All Hols and HoOs to conduct 1st Quarter Budget Review upto 30 June 2021; and submit report to SFO by 7th July 2021, with forecast upto 31 December 2021.
- Monitoring mechanisms, checks & safeguards to be enshrined in financial management
- Non budgeted expenditure to be scrutinized & minimized.
- Financial Oversight Committee constituted by Hols be confirmed.
- Outstanding recoverable to be followed vigorously with update <u>by 07 July 2021</u>.

All HOIs/HOOs/Unit Heads

First quarter budget review to be submitted by 7 July 21 for the quarter ending June. Second quarter budget review by 13 July 21 for quarter ending September Third quarter budget review by 15 July 21 for quarter ending ending 31 Dec 21.

Fee waiver to be given to the students who have lost their earning member due to Covid 19.

Financial Oversight Committee to be constituted wherein Tadong Campus Committee should be SMIT centric Committee and SMIT Committee should be Tadong Campus centric Committee.

Procurement Committee to be constitute before the inception of procurement. Report analysis on audit observation for financial year 2019-20 and 2020-21 and key observation and lesson learned by 15 July 21. Progress, Update and Imperatives from HOIs, HOOs & Unit Heads Update on Monthly MEMG Leadership, UMC All HOIs/Unit Heads/HoOs Meetings & Coordination Committee points with effect from January 2021 (as applicable), by Hols, Maintain timeline. HoOs & Unit Heads by 10 July 2021. KRAs & KPIs for Financial Year 2021-22 & Academic Year 2021-22 to be submitted by Hols, HoOs & Unit Heads by 15 July 2021 SWAYAM based online credit courses All HOIs/Unit Heads/HoOs Gazette notification issued by UGC on 25 March SMCPT, Biotechnology and SMCON also 2021 and 29 May 2021 see flexibility for implementation of · 40% of the total courses can be offered in a SWAYAM course. particular programme in a semester through online learning courses offered through SWAYAM Inputs on roadmap with timeline for platform implementation of scheme is 10 July 2021

 Set of courses have been released in SWAYAM portal. Request road-map with timelines for implementation of schemes by 05 July 2021 	Feedback and progress report on short term and long term KRA to be sumitted by 12 July 2021.
Fresh Agenda for 42 nd Coordination Meeting	
Agenda Item #1: Reporting of incidents/occurrences Ref: Office Memorandum no. 162-A/ SMU/ REG/OI/ 02/ 2021 dated 22 June 2021 regarding Imperative: Timely Reporting of Incidents/Occurrences Ensure prompt reporting of incidents/ occurrences, on mobile phone & WhatsApp immediately, followed by Incident/ Occurrence Report as per the shared format. Hols, MS, HoOs & Unit Heads are requested to disseminate to all concerned, as also ensure & monitor compliance.	All HOIs/Unit Heads/HoOs This has to be implemented and is a cause of concern. This type of information should be disseminated to the Head of Offices as early as possible.
Agenda Item #2: Admission initiatives During admission review meetings, following points were deliberated:-	SFO will present detailed
THE REAL PROPERTY OF THE PARTY	SFO will present detailed report on this.

- Number of instalments for admission fees considering financially constrained period
- Scaling down the initial payment of admission fees
- Consider exceptional academic merit, extraordinary achievements in sports, co-curricular activities & BPL students (with documentary verification)
- ✓ <u>Upscale admission strategies: TOP PRIORITY</u>
 <u>SFO is working on this and it will come</u>

Agenda Item# 3: Proactive Financial Management

- Ref: Office Memorandum no. 162-A/ SMU/ REG/ OI/ 01/ 2021; dated 16 June 2021
- Office Instructions & Addendum to Purchase Policity on Proactive Financial Management: Monitoring, Checks & Feedback in COVID Constrained Times have been shared.
- All Hols, HoOs & Unit Heads along with SFO requested to monitor compliance.

All HOIs/Unit Heads/HoOs

Compliance from all HOIs and Unit Heads requested.

e-portal has been created by IT SMU and efinancial concurrence to be accorded within a time frame.

 Quarterly feedback by <u>07 July 2021</u>; 07th of each subsequent quarter. 	
Agenda Item #4 : e-Correspondence	
 Ref: Previous Coordination Meetings Consider present situation, physical correspondence may cause delay in implementations/ initiating actions It is reiterated that all Hols, HoOs and Unit Heads to be active on e-correspondence through e-mail and archiving important decisions e-archival/ repository:- mandatory 	All HOls/Unit Heads/HoOs To be complied by everyone. Formulate e-archival repository to be maintained and monitored at their end.
Agenda Item #5: Monthly institute/department level meeting	All HOIs/Unit Heads/HoOs
 Every Hol/ Unit Head of SMU shall include the following points as the regular discussion points during their monthly meetings: KRAs & strategic objectives Research enhancement Admission initiatives Website update 	Key decisions and information to be shared with other units and institutes of SMU. Address that proactive and strategic development in one area of responsibility and management and leadership role.

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	Reports on monthly meetings have been regularly shared by SMIT & SMIMS Report on monthly meetings by other units/ departments also to be submitted by 07 th of each month.	
	Agenda Item #6: Creation of the Department of Neurosurgeon	Dean SMIMS
•	33 rd EC/GC held on November 2013 had approved the creation of the Department of Neurosurgery. Further, proposal has been received and approved in principle for creation of the Department of Neurosurgery with no additional financial implications. SMIMS for follow up and update in the 43 rd Monthly Coordination Meeting.	effect in New 2012
	Information points	
•	Academic Senate Meeting: Last week of July Fresh inputs & proposals by 10 July 2021 with the feedback on previous points	All HOIs/Unit Heads/HoOs Agenda to be forwarded by 10 July 2021.





INTERNAL QUALITY ASSURANCE CELL (IQAC) INTERIM COORDINATION MEETING 26th JULY 2021

Time: 3.00 PM Venue: Conference Hall, Level III, SMIMS

The Interim Coordination Meeting with all the Heads of Institutions and Heads of Offices was held on 26th July 2021 under the Chairmanship of the Vice Chancellor, SMU.

Members present: -

- Dr Muralidhar V Pai, Dean, SMIMS
- Prof (Dr) Ashis Sharma, Director, SMIT
- Prof (Dr) KS Sherpa, Registrar, SMU
- 4. Dr Yogesh Verma, MS, CRH
- Dr Mingma L Sherpa, HO & Adl MS CRH
- 6. Prof Champa Sharma, Offg Principal, SMCON
- Prof Nikita Joshi, Principal SMCPT
- 8. Prof (Dr) Luna Adhikari, DCE (Med)
- 9. Prof (Dr) GC Mishra, DCE (Tech)
- 10. Director, SMUDDE
- 11. Mr Anand Ruhela, Head IT, SMU
- 12. Mr Ravi Shankar, Senior FO, SMU
- 13. Mr Premendra Mani Pradhan, Asst Registrar, IQAC
- 14. Mr. Tirtharaj Dasgupta, HR, SMIMS





Vice Chancellor welcomed all the members present in the meeting.

Points/Discussion		Actions/ Timelines
SMU Family extended warm welcome to Dr Gurdaman Lal Sharma, Additional Director: SMIT		
Good wishes from SMU Family to Mr Anil D'Souza & Dr Seena Biju		
endeavour.	Seena Biju for the future	
	f August 2021.	
Event	Responsibility	
Presentation of SMIMS including SMCON, ONORTH TO		The state of the s
Presentation of SMIMS including SMCON, SMCPT, Bio Med Technology, Paramedical & HA	Dean: SMIMS	
	SMU Family extended warm welcome to Dr Gurdaman Lal Sharma, Additional Director: SMIT Good wishes from SMU Family to Mr Anil D'Souza & Dr Seena Biju On behalf of SMU, Vice Chancellor wished Mr. Anil D'souza and Mrs endeavour. Agenda Item 1: Hon'ble Pro Chancellor's visit Hon'ble Pro Chancellor's visit to SMU is being planned by the third week of Tentative Programs:-	SMU Family extended warm welcome to Dr Gurdaman Lal Sharma, Additional Director: SMIT Good wishes from SMU Family to Mr Anil D'Souza & Dr Seena Biju On behalf of SMU, Vice Chancellor wished Mr. Anil D'souza and Mrs Seena Biju for the future endeavour. Agenda Item 1: Hon'ble Pro Chancellor's visit Hon'ble Pro Chancellor's visit to SMU is being planned by the third week of August 2021. Tentative Programs:-

Presentation of CRH	MS & AMS: CRH	
Presentation of AIC-SMUTBI	CEO: AIC-SMUTBI	
Presentation on SMU Research	Director: DoR	
Presentation on Finance	SFO	
Other events as advised by VC: SMU		
Pro-chancellor:		
 (i) Achievement in the academic year that is gone (ii) KRAS, KPIs for the financial year quarter wis strategic objectives, roadmaps, timelines highl term KRAS, Admission status and strategy, Estudents. One to one meetings with the HOIs/HOOs. 	se and the academic year including key lights, achievement and also mid term, long	HOIs/HOOs/ Unit Heads By 10 th Aug 21
(II) KRAS, KPIS for the financial year quarter wis strategic objectives, roadmaps, timelines highl term KRAS, Admission status and strategy, Estudents.	se and the academic year including key lights, achievement and also mid term, long xamination mandate and retrieval plan of	Unit Heads

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НС	OI (INSTITUTIONAL) KRAs			
#	Key Focus Areas	Measurement Metric	Base Threshold	
1	Academic Excellence	1] Student Satisfaction Score 2] Avg weighted student performance YoY change (by Institution) 3] Graduate Outcomes (NIRF / Others)	1] Improvement by X% over last SSS 2] Improvement by X% over last Academic Year [TBD] 3] Placements & Perception Scores (Peer / Public) 4] DDE Outcomes - to define for DDE	
2	Research & Publications	1] Metrics for Publications 2] IPR and Patents: Filed, Published, Granted and Licensed (IPR) 3] Footprint of Projects and Professional Practice 4] Executive Development Programs (FPPP)	YoY improvement in foll; [to define base threshold quantified - Per Capita by Dept / Inst] 1] Publications - count / qual (Qtr / Indexed) 2] Patents - count 3] Grants - count / value 4] Projects / PP others - count / value	

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3	Relationships & Liasoning	1] Engage key government / NMC / AICTE officials 2] Media Management	 % improvement in Govt. Outstandings over last period (Healthcare) NMC / AICTE / Regulatory inspections – zero NCs on inspections Policy / rules conversions where required Positive media visibility (count) – MoM 	
4	Technology Adoption	1] Stabilize ERP / Tech platform, org-wide institutionalization, Business intelligence implementation 2] Capex YoY change 3] Hardware & Software standardization	1] % Utilization in Teaching / Research / Administration 2] MIS & Analytics 3] Service Quality Scores (mystery shopping on Tech enablement - Student / Parents / Internal / External Stakeholders – Faculty / Govt / Others) 4] Downtime / error ratio	
				n III

5	People Capability	1] Research areas - FDPs 2] Teaching areas - FDPs / SSS 3] Leadership Growth / Succession areas - FDPs / Count of Leaders identified and rotated 4] Regulatory mandatory trainings 5] HOD+ levels - rotation program mgmt.	YoY change/growth; Per Capita by Dept / Inst 1] Diversity & Count of workshops 2] Roles & Responsibilities Rotation	
6	New Projects	1] To define each new project planned	1] Determine milestones, cost management, error rate / rigor	
7	Compliances & Accreditations	1] NMC / AICTE / UGC Compliances – SMU & Unit wise 2] Increase areas of specialization - CRH 3] Accreditations (National / Global) – SMU & Unit wise	1] Regulatory inspections & audit 2] Sat-Score improvement by X% 3] NABL / NABH / AICTE / NAAC / NIRF others – accreditations progression from last period – specific milestones review 4] % NCs on UGC / NMC / AICTE regulations 5] Count & mgmt. of policy actions (Disciplinary / Student Teacher ratios / Others)	
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8 Financ	ial Deliverables	Revenue Management : Admissions, Other Sources of Funds / Income & Expenses	As per Board Mandate	
 Upgrad Encour Strengt Direction Strateg Strateg Strateg Direction 	le infrastructure far age technology acts, Weaknesses, ons for formulating ies for growth in o ies for pan-spectraties for improvements ins for formulating	EXECUTION IN CRH cilities & capacity building doption for Hospital functions Opportunities and Threats/Challe strategies: OP & IP Services ther areas um growth nt in occupancy for NMC strategies: Optimization of Man		
KRA	Performa	nce Objectives	Measurement Criteria	
Staff Retention	Engagement a specially in Hi Disciplines	Retention of existing Staff gh Risk & High Critical	Attrition % by cadre, dept – criteria based	

erage manpower cost abitrage & Govt. ulty availability based on PPP eement	Optimum Hiring & retention of Govt Hosp Staff as available	
ove Retention & Engagement of ing staff across cadres	Timely promotions so as not to adversely impact NMC rules	
s Development; Clinical, Administrative, Regulatory	Number of programs, program diversity, Rol development & periodic measurement	
	ement ove Retention & Engagement of ing staff across cadres Development; Clinical.	ement Optimum Hiring & retention of Govt Hosp Staff as available Timely promotions so as not to adversely impact NMC rules Development; Clinical, Number of programs, program diversity, Polytherical, Polytheri

Super Speciality Hiring	Improve revenue management by extension of clinical specialties in CRH. Improving Clinical Material for Student Teaching & Learning. Hiring, Engagement & Retention by ensuring high clinical material, infrastructure & Revenue Management PoA	Revenue (top-line), Clinical Material, EBITDA
NABH regulatory compliances on HR requirements	For Full NABH Accreditation	Criteria based - Entry Level to Full Accreditation
Patient Mobilisation Facilitators	Improve patient flow by facilitating movement of patients from catchment areas to CRH. Impact on improvement of Clinical Material.	Target Based roles for Facilitators
HR Audit	Review existing policies, practices for continuous improvement & compliance on regulatory & non-regulatory items.	Audit Observations on defined criteria

Vice Chancellor reiterated that every effort should be made to remedy the deficiencies as SMU has very considerable potential particularly in the North East. Academic excellence to HOIs/HOOs/ be given due importance. Uniform template for a student's satisfaction to be brought out. **Unit Heads** Need to improve ranking, reputation, professional parameters, relationship and liaisoning By 10th Aug 21 with GoS. Technology adaption: A Long term IT plan by 2024 to 2025 to be ready and capex to be Head IT discussed. Head to submit by 7 Aug 2021 Agenda Item 3: Admission Decisions taken during weekly/ fortnightly meetings to be monitored to ensure implementation by all Hols, Head of the Units, Admission Officers & HR: SMU · Mr Tirtharaj Dasgupta, HR, SMU will be supervising the admission of Tadong Campus in place of Mr Anil D'Souza Early Bird Update from SFO as received from all Hols & Unit Heads Scholarship Committee has submitted the report on scholarships schemes

KRA	Performance Objective & Parameters	Measurement Criteria
Branding	 Developing & implementation of an annual strategy for ATL & BTL initiatives & brand communications. Analyze & benchmark current trends in Institutional Branding. Create, execute, and manage marketing programs and campaigns. Defining Institutional USP. Website development. Technology Enablement. 	 Brand recall & preference - India wide Customer Survey (annual). Rankings (accredited national & global databases). YoY interest generated, Mystery shopping inferences. Website hits - benchmarked against best websites: ease of access to relevant pages, info, data collection capability. Utilization of social media handles, website hits, Academic digital platforms - data on hits, 'applications' pipeline funnel movement.

Marketing	 Devise Admissions Products, Packaging, Communications - benchmarked on current trends & defined Institutional USP. Strategic Collaborations - inter and intra University / Group / External Agencies. Integrating Mkt plans with Schools / Local Institutions / Other stakeholder development. Alumni engagement. 	ROI on Campaign / Collaborations results - analysis by each 'Line of Activity' strand. Alumni actions — website interactive portal development & activity measurement, conversions through Alumni engagements (track and report based on 'Activities / engagement strands').	
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Lead Management & Counselling	 Systems approach - utilization of tech enabled apps. Qualifying, and tracking Inbound Leads. Lead inventory & pipeline management. Define Data Profile/Fields for Leads and Prospects, and Customers. 	 Conversions: Actuals against Institutional Budget Admissions for the year. Stratified analysis of conversions against each 'Line of Activity / Marketing'.
Budget	Planning & Utilization	ROI against stratified spend

Vice Chancellor voiced his grave concern over the importance of the regulatory bodies like NMC, AICTE, UGC, NABHL, NBA, NAAC, NIRF. He emphasised that each and every HOD should be aware of what is required to fulfil the criteria. Also suggested to retain qualified faculty and build good working relation with STNM co-faculty.

HODs to make a plan with the Registrar and Scholarship Committee how many are observed on financial

Admission scholarship was considered on the merits of following

- (a) Academic excellence has to be quantifiable
- (b) Extraordinary achievement in co-curricular activist
- (c) Children who lost earning member due to Covid 19 pandemic,
- (d) Extreme BPL

Plan on financial model to be worked out and shared after due concurrence by HOIs and SFO.

HR Audit is very important to be done within a time frame

Submitted by 6 Aug 2021

All HOIs/HOOs /Unit Heads Registrar to Chair meeting next Friday

Mandate is 10 weeks for Mr Tirtha Dasgupta and

5.	Agenda Item 4: Examination	Group to submit detailed report
	 Attention to schedule published by UGC on 16 July 2021 Update on examinations by DCE (M) DCE (T) Dr Mallikarjuna, SMU DDE Forecast Exam Update of all concerns till October 2021 by 11 July 2021 (decided during last Coordination Meeting) 	DCM (M & T) and SMUDDE
	DCM (M) & (T) and SMUDDE presented a brief account on the examination schedule. It is concluded that RTPCR test of students (minimum before 48 hrs of examination) is mandatory when having offline examinations across units to safeguard our hospital and institutions. Vice Chancellor insisted that credibility and integrity of examination to be maintained. Online examination to be conducted with due diligence, have to be proctored, have to be well-crafted and so as to prevent student from malpractice related compromise of its value system. Quarterly mapping of internal assessment is necessity. Two Back to back promotion should not be occur in a same year.	HOIs/ DCEs/Unit Heads/HODs

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6.	Agenda Item 5: Retrieval of students	
	Retrieval plan of students from following units have been received: - SMIT SMCON	
	Medical Biotechnology MHA	
	 Interim report in prescribed template was requested by 24 July 2021 and final report on 07 August 2021. 	
	The Committee after detailed discussion, resolved following parameters for retrieval of student:	
	student:	All HOIs/Unit Head to
	(i) Double vaccination (ii) parental consent and individual consent (iii) RTPCR within the 72 hrs of retrieval. (iv) All plans of retrieval are contingent on the emerging covid and evolving situation, Govt guidelines and restriction of movement.	
	Agenda Item 6: Advisory of Covid 19 Pandamic	
	7 days quarantine post entry to Sikkim	
	RT-PCR tests after 7 days of quarantine?	
	All employees to pay for RT-PCR/ CB-NAAT tests	
	With confirmation of official visit outside, the test amount could be reimbursed.	
	Special exemptions, wherever required by Hols.	
	Hols, HoOs & Unit Heads to ensure strict compliance.	

	Vice Chancellor suggested that all the safeguards and checks in place and customise our action accordingly. Sensitise and cascaded our faculty, staff, employee & students to become extraordinary careful. Mandate to be fulfilled by all. It is mandatory for examiners to do RT-PCR or CV-NAAT test on arrival who are coming from within the state and outside the state respectively. Suggested to earmark suitable place for quarantine for the examiners and health workers/employees of SMU in addition to that robust policy for quarantine facility for Covid positive staff to be systemised.	HOIs/HODs/ HOOs Covid Committee
3.	Agenda Item 7: Research	
	Fortnightly meeting on Research with Director, DoR: SMU – Chairperson AD (R&D) of both campus Research Coordinator of DHSS CEO- SMUTBI Registrar as coopted member Monthly meeting (last Friday of every month) chaired by VC & Director: DoR as Member Secretary	
	(ii) Have to make it multidisciplinary	Director, Research to checked, monitored
	(iii) It lies to be mandated whether the syllabus and our invitors	and viewed.
	MIPAL LA	Report to be submitted by 10 th August

The High school dropout rate in secondary and senior secondary students anchored by DR Madan Cherttri, Coordinator, HSS and his team, under the guidance of Director, Researh. (ii) Low fertility and parent to child ratio in Sikkim anchored by Dr Dechenla Tshering, HOD Community Medicine, under the guidance of Dirctor Research. Vocational Education which will by a nominee from the Director SMIT and Member Sectary from the Dept of Mangement Studies, SMIT under the guidance of Director Research. Monthly meeting to be scheduled under the guidance of Vice Chancellor along with Director of Research and HOIs other brainstorm session without VC's presence anchor will be Director Research. 9. INFORMATION POINTS · Academic Senate Meeting: Last week of July Fresh inputs & proposals by 10 July 2021 with the feedback on previous points Monthly Review meeting (2nd Tuesday every month) on legal & regulatory matters with MEMG team 21st Annual Convocation (scheduled on 23 October 2021) will be on virtual mode. Complete Tuition Fee waiver extended to (a) Zeeshan Ali (201800336), Deptt. of EEE (b) Sushank Raj (201800223), Deptt. of ME (c) Kamil Anwar (201900309), Deptt. of CSE SMIMS (a) Garima Talukdar (201801027), MBBS (b) Shruti Halder (201953002), MBBS

(a) Complete Tuition Fee waiver extended to SMCON

a) Nima Lama (202009104), B Sc Nursing b) Pema Dolma Bhutia (201909065), B Sc Nursing

 50% Tuition Fee waiver extended to SMIT

(a) Saronik Sarkar (202000308), Deptt. of CSE (b) Udipta Choudhury (201700098), Deptt. of ECE SMIMS

(a) Saumya Narang (202053003), MD: SMIMS

SIKKIM MANIPAL UNAVERSITY
STH MILE TADONG
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